

Thrive through regulatory change.

When change is profound and complex, and there isn't a blueprint for what comes next, we help you meet uncertainty with agency. Shaping the regulatory and policy landscape to meet your commercial goals everywhere you operate.

Today's fast-moving commercial, political, and regulatory environments make for novel and interconnected legal questions. We are changemakers — helping you answer the seemingly unanswerable, accelerate into new markets, innovate through regulatory change, engage strategically with regulators, and emerge stronger from challenges.

In highly regulated sectors, our deep understanding of the political and commercial dynamics — and the resulting legislative and policy direction — means we can leverage regulation to your advantage:

- Anticipating what's next Help you stay ahead of change.
- Breaking through regulatory silos Leverage our significant depth and breadth to address the whole scope of your challenge.
- Removing complexity Clear unnecessary barriers that slow your business down.

- Shaping policy
 Align regulation with your business objectives.
- Activating influence
 Advocate through the levels of government to
 add the weight of a trusted voice on the matters
 that count.





Introducing Global Regulatory

Our practice is unmatched in its breadth and depth of experience worldwide. We have the accolades to prove that mastering change in highly regulated, transformative sectors is our ultimate strength, and the track record of successes to demonstrate the impact this delivers for clients.

Our *capabilities* at a glance

600+

regulatory lawyers

30+

regions

100+

former government officials representing 20+ agencies

700+

years of collective government experience 1 in 5

projects utilize our capabilities across borders

130+

lawyers individually recognized by *Chambers & Partners* globally



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Consistently ranked among the world's most innovative law firms by the *Financial Times*

Ranked Band 1 or 2 across 60+ regulatory rankings by *Chambers & Partners* globally



Our *impact* at a glance

Regulatory practices that deliver results

Seven regulatory practices named "Practice Group of the Year" by Law 360 and Chambers & Partners in the last five years: Competition, Government Contracts, Healthcare, International Trade, Life Sciences, Privacy and Data Security, and Telecommunications

Shaping the next generation

Hogan Lovells stands out for developing the next generation of regulatory talent, earning **28 recognitions** for emerging leaders from *Chambers & Partners* over the past two years – one of just five firms to reach this mark

A proven record of innovation

Hogan Lovells has won at least one Financial Times Innovative Lawyer Award every year since 2021, with **seven awards** in the past three years alone

Setting the bar in regulatory rankings

One of only three firms with **65+ Band 1** and **2 rankings** in regulatory categories by *Chambers & Partners* over the past two years



Award-winning regulatory excellence

Financial Services Regulatory Team of the Year by *IFLR Europe Awards* 2025



Regulatory Firm of the Year by *LMG Life Sciences Americas* 2024









Breakthrough solutions for *moments of change*

Today's changing environment means challenges no longer arise neatly in one jurisdiction, area of law, or with single government stakeholders. We break through regulatory silos and collaborate across borders, developing and advocating for valuable and practical solutions that help you achieve your goals.

Thrive through regulatory and political change

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Drive strategic growth through highly regulated transactions

7

Accelerate product launches and market entry

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Move goods, capital, and information across borders Unlock the value of data

7

Integrate new technologies

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Capitalize on market change

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Emerge stronger from investigation and litigation

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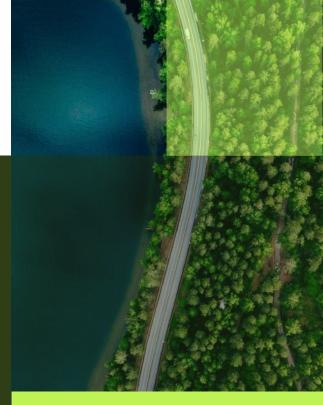


Thrive through regulatory and political change

No business operates free from the actions of government departments, agencies, and regulators. In today's uncertain political landscape, organizations must take an ever more agile and proactive approach to policy and regulation. Those who master change will thrive.

We combine political, business, technical, and legal intelligence to achieve the commercial result you need. When a new piece of legislation, policy decision, regulatory outcome, or enforcement priority has the potential to affect your organization, we engage early to shape regulation to your strategic advantage and remove unnecessary complexity. We anticipate what's next to drive your business forward.

- Read how our work with the Al Healthcare Coalition is advancing healthcare modernization.
- Read how we're supporting the Commercial Drone Alliance in bridging the gap between government policymaking and business innovation.
- Read how our work with Helion Energy is enabling the widespread deployment of fusion energy.



Read more about our capabilities in Administrative Law, Government Affairs and Government Contracts



Drive strategic growth through highly regulated transactions

Transactions are increasingly subject to regulatory scrutiny. A powerful combination of geopolitical volatility, heightened national security risk, and fierce competitive dynamics means that regulatory considerations now make or break many business-critical deals.

We see the big picture, identifying what's important to achieve your strategic vision. We smooth your path to success—tackling issues head-on. Whether a transaction triggers an antitrust review, political and policy due diligence, , or raises data privacy concerns, trade or intellectual property issues, or requires national security clearances, we deliver advice that overcomes challenges and gets deals over the line.

- Read how we helped **IBM** secure global clearance for its \$6.4bn acquisition of HashiCorp
- Read how we helped **Michele Kang** rewrite the playbook for women's football
- Read how we advised the Government of Ukraine on a landmark mineral rights agreement with the U.S.



Find out more about our <u>Corporate</u>
<u>& Finance practice</u>







Accelerate product launches and market entry

In an age of invention, regulation plays a significant role in shaping the trajectory of product launches and market entry. Cutting-edge technologies and new business models make for legal questions without simple answers—novel and interconnected challenges where regulation meets innovation.

We have a deeper understanding of commercial dynamics and legislative direction in highly regulated sectors. We anticipate approval and certification blockers before they cause delays. We understand your regulatory catalysts and build a plan to address them—whether it's consumer protection issues or antitrust concerns. We connect across practice areas such as intellectual property, litigation, or transactions, developing integrated and strategic solutions that accelerate your success.

- Read how we helped **Orphalan** brings its innovative treatment to market.
- Read how we supported **Shuttle** from inception to platform launch.

Read more about our capabilities in <u>Life Sciences</u>, <u>Energy</u>, <u>Environment &</u> <u>Transportation</u>, and <u>Financial Services</u>







Move goods, capital, and information across borders

In today's changing environment, exchanging goods, capital, and information internationally is among the most complex and contentious tasks businesses undertake. Trade rules, tariffs, and sanctions are in constant flux, and national security and geopolitical risk has brought this into sharper focus.

Whether you need to obtain authorization to provide goods and services abroad, make disclosures to transfer sensitive technology, navigate complex FDI filings, or challenge judgements, we have the right lawyers in the right places. We develop comprehensive legal solutions that connect the dots between trade, data, and finance so you can do business globally.

- Read how we helped **Berlin** Packaging LLC successfully move glass wine bottles across borders.
- Read how our work for **ORLEN** helped to restore export routes to maintain operational efficiencies.

Read more about our capabilities in International Trade & Investment, Geopolitical Risk and National Security. and Al, Data & Technology







Unlock the value of data

Data is a strategic asset that empowers businesses to stay ahead in rapidly evolving markets. From identifying new market segments and influencing customer behavior to building operational efficiency, data drives value when harnessed effectively. But as organizations collect and use more data, regulatory obligations and cybersecurity risks grow.

We handle cutting-edge, mission-critical, and sensitive issues in artificial intelligence, data, and cybersecurity, helping clients govern and protect data to maximize value. Our lawyers are changemakers and trailblazers, with unmatched experience advising at the cutting edge of law, policy, and technology. We are influential in key institutions and industries, and activate those connections to give you the edge.





Integrate new technologies

Game-changing technologies are emerging with greater frequency and potency than ever before. As organizations transform, discerning the quality and reliability of new solutions, negotiating robust commercial agreements, and setting governance standards is vital to long-term success.

We advise on all aspects of complex contracting and structuring—establishing the relationships that enable businesses to change and grow. From transformative joint ventures and supply chain optimization to manufacturing, sales, and distribution arrangements. Read how we helped **Matternet** achieve an industry first certification for their drone delivery system.

Read more about our capabilities in Al, Data & Technology







In today's unpredictable world, change is the only constant. From governments and policies to energy sources and digital health solutions, fundamental shifts are happening in every corner of the global economy. But where others see challenges, we find opportunities—recognizing big market shifts early, identifying risks and opportunities that these shifts present, and shaping the regulatory and policy environment to your advantage.

When there isn't a blueprint for what comes next, we help you meet uncertainty with agency. We are changemakers—gathering intelligence about the policy and political environment, using our expertise to develop robust legal and regulatory arguments, and advocating for those solutions in front of decision makers, stakeholders, and the courts. We deliver advice that helps you capitalize on change.

- Read how we supported MPFA on the rollout of its digital pensions portal
- Read how we supported electric vehicle brand **ZEEKR** achieve rapid global growth

Read more about our perspectives on AI, Geopolitical Risk and National Security, and Future of Energy







Emerge stronger from investigation and litigation

Regulatory compliance investigations, inspections, and enforcement action are key features of today's dynamic world. New regulations, trade sanctions, and treaties are coming into force. The changing political environment means shifting enforcement priorities and increasing parliamentary and congressional investigations into the private sector. Competition litigation is increasingly common as market players vie for advantage. As such, the potential for scrutiny and resulting disputes is high.

We work as an interdisciplinary team of regulatory and litigation to defend your hardwon advantage, appeal punitive decisions, and defend claims. Our deeper understanding of highly regulated sectors and relevant government stakeholders means you can effectively navigate investigations and regulatory disputes within and across industries and between private and government entities. We leverage our marketleading administrative law, appellate litigation, and Congressional investigations practices, to enable our clients to emerge stronger from challenge—engaging robustly with investigations, and finding opportunities to advance your objectives and build long-term resilience through litigation.



- Read how we helped **Uber** win three licensing appeals in London.
- Read how our team advised On The Beach through an abuse of dominance claim to pave the way for a collaborative future.
- Read how we successfully represented Vodafone in one of the largest standalone competition cases in the English courts.

Read more about our **Disputes practice**





A practice offering built for *change*

Our practices are shaped by your issues. When your next move is unclear or uncertain, our breadth and depth of experience in highly regulated sectors empowers you to master change.

Administrative Law, Government Affairs and Government Contracts	Al, Data and Technology	Antitrust and Competition	Commercial Contracts in Regulated Sectors
7	7	7	7
Energy, Environment and Transportation	Financial Services	International Trade and Investment	Life Sciences and Health Care





Administrative Law, **f** Government Affairs and **Government Contracts**

The global policy and political environment is characterized by unpredictability and polarization. We help you thrive in every government interaction. We are formidable advocates for our clients, combining technical excellence in administrative. constitutional and public law, government contracts and public procurement, and legislative and government affairs, with deep understanding of the commercial dynamics and policy direction of highly regulated sectors.

We help advance your commercial interests in a volatile and evolving legislative, regulatory and contractual environment- empowering you to build strategic advantage. We engage early with legislators and policymakers to shape regulation and remove unnecessary complexity. We provide a unique blend of legal insight and government affairs experience, engaging with senior policy and political stakeholders to help you anticipate and inform what's next, to give you the commercial edge. We interpret novel and complex regulation with precision, and find opportunity where others see difficulty. We help you to thrive through investigations and challenges, and to challenge and defend legislative, policy, and regulatory decisions with confidence, in front of legislatures, agencies, courts and other stakeholders.



Our capabilities:

- Building relationships and shaping policy at all levels of government.
- Designing, advocating for and delivering legislative solutions.
- Deploying constitutional and administrative law arguments to challenge, and defend, policy and legislative decisions.
- Representing clients in government interactions and committees, and coordinating regulatory responses, including helping clients respond to and testify before constitutional and parliamentary bodies.
- Advising on all aspects of government lobbying disclosure requirements, ethics laws, campaign finance and election laws at global, national, and local levels.
- Navigating unique rules related to government contracts and public procurement across the full contracting lifecycle, including contract formation, compliance matters, corporate transactions, internal investigations, and litigation.



Learn more about our practices: Administrative and Public Law, Government Contracts, Government Relations and Public Affairs, and Public Procurement



Hogan Lovells has sophisticated lawyers and policy advisers who can advise on the most complicated matters."

Chambers & Partners USA Guide 2025





AI, Data and Technology

We help you master change where innovation meets regulation—breaking through regulatory silos and reaching across borders to develop legal solutions that really work. We are trusted by the world's leading innovators to handle cutting-edge, mission-critical, and sensitive issues in AI, connected products and services, telecommunications, strategic operations and agreements, cybersecurity, data protection, and national security. We empower clients to stay ahead in the rapidly evolving world of AI. We deliver strategic, end-to-end guidance on adopting AI strategies and policies, managing emerging risks, and navigating complex regulatory challenges-ensuring compliance with global privacy laws while helping you unlock AI's full potential.

Our global coverage is unmatched in highly regulated and bleeding-edge sectors. This means we advocate for vour interests—from the development of policy to local interpretation, implementation, and enforcement. We help you protect the value of your technology and data across the business, product lifecycles, and supply chain. We smooth the flow of data across borders and into space. We foster strategic relationships and agreements that give you the edge. We oversee high-profile incidents and enforcement with precision and operationalize compliance programs to prevent recurrence.



Our capabilities:

- Advising across the AI ecosystem, including policy landscape analysis, governance and strategy, contracts, IP, trade and disputes issues.
- Advising network operators, service and content providers, media companies, video game developers, equipment providers, and government bodies on the issues shaping communications, satellite, and internet law.
- Counsel on the full range of compliance issues associated with data collection, personal information use, cybersecurity preparedness, and incident response globally.
- Guiding companies through global digital regulations, including those protecting online safety.
- Complex contracting and structuring across the value chain and product lifecycle, including transformative joint ventures, supply chain optimization, manufacturing, sales and distribution arrangements.



Learn more about our practices: Artificial Intelligence, Communications, Internet, and Media, Data, Privacy and Cybersecurity, and Strategic Operations, Agreements and Regulation



Hogan Lovells has a deep understanding of relevant data privacy and security requirements and provides practical advice which is of the utmost importance when trying to implement laws often unclear and vaque."

Chambers & Partners USA Guide 2025



Antitrust and Competition

In today's fast-moving environment, companies in highly regulated industries must confront new antitrust challenges. When competitive advantage is hard won, rules are changing fast and scrutiny is uncompromising, we pave your way through uncertainty and risk. Whether you're closing strategic transactions, making international investments, bidding for government contracts, facing a regulatory investigation or litigation, our strategic insight makes the difference.

We understand the interplay between economy, industry, and law on a global scale, and harness these dynamics to your advantage. We know the challenges and opportunities of antitrust law inside and out, and use this insight to counsel clients and develop tailored and precise legal strategies. We are influential in key institutions and sectors worldwide, and activate those connections so you're always on the front foot.



Our capabilities:

- Defending and bringing competition litigation, including class actions, cartel actions, foreign subsidies cases and abuse of dominance actions.
- Navigating merger control and FDI clearances in strategic cross-border transactions.
- Advising private and government entities and trade associations on antitrust investigations and compliance infringements.
- Identifying antitrust risk in commercial contracts and distribution systems.
- Assisting various parties on competition risks relating to state aid and public procurement, including drafting complaints, navigating mergers and investments with companies receiving state aid, and addressing preferential treatment issues.



Learn more about our practice: Antitrust and Competition



The Hogan Lovells team offers unparalleled services, is fully client oriented and has great attention to details. The lawyers are always available and ready to help."

Chambers & Partners Latin America Guide 2025







Commercial Contracts in Regulated Sectors

Commercial agreements – whether with business partners, suppliers, customers or as part of strategic alliances or joint ventures — are vital drivers of growth and innovation. However, they also introduce legal complexity, especially when operating across borders and in highly regulated industries. Businesses must navigate evolving regulatory landscapes, digital transformation, and rising expectations around compliance, sustainability, and data governance. Even routine agreements can carry significant risk, requiring a sophisticated, forwardlooking approach. Standard approaches are often insufficient to address these challenges. Contracts must be carefully tailored to fulfil business goals and manage regulatory and economic exposure, as well as protect IP and other assets.

We help you stay ahead by anticipating legal, economic and commercial realities. With decades of experience advising on high-stakes commercial projects, we help clients master change and unlock new opportunities through strategic, future-ready contracts. Our team integrates regulatory insight, IP protection, and commercial acumen to support clients across the supply and product lifecycle. Whether it's structuring a licensing alliance, advising on cross-border supply chain risk, or guiding through the sale of a digital platform, we provide strategic, practical, business-driven advice.

Our capabilities:

- Advising on complex commercial contracts and licensing arrangements across sectors and jurisdictions, including IP, R&D, procurement, manufacturing, distribution, and digital transactions.
- Navigating national and international regulatory frameworks affecting supply chains, product compliance, online platforms, and market access-from environmental and chemicals to digital consumer protection.
- Developing and restructuring distribution and supply chain systems, including selective distribution, franchise models, and crossborder trade operations.
- Launching and optimizing e-commerce platforms and digital sales channels, including the legal design of web shops, consumer-facing policies, and online T&Cs.
- Managing risk and legal compliance through contract lifecycle services, including drafting, localization, contract management systems, and dispute resolution.
- Implementing AI and digital solutions into commercial operations and contracts, including smart contracts and contract digitization.
- Structuring and negotiating cross-border tech transactions, including M&A, venture investments, and licensing deals involving innovative or IP-rich assets.



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Learn more about our practices: Strategic Operations, Agreements and Regulation and IP and **Technology Transactions**

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Hogan Lovells takes a practical business approach in providing its advice. They understand our tolerance for risk, help us evaluate potential outcomes, and recommend alternative business approaches."

Chambers & Partners **Germany Guide 2025**







Energy, Environment and Transportation

Business interests related to energy, environment, and transportation matters are uniquely exposed to disruption—from geopolitical volatility and national security risk, to major economic and regulatory shifts. Companies are adapting to the dynamic world, with new types of power generation, mobility modalities, and businesses entering the market.

We help innovators and market leaders on a global scale. With a deeper understanding of your markets and regulatory issues, we help anticipate the potential impact of macro trends on your business and leverage regulation for strategic advantage. Our changemakers have the experience to smooth your path to success connecting to funding opportunities, unlocking regulated mergers and acquisitions, steering large-scale projects through interactions with administrative agencies, bringing innovative ideas to market, and navigating environmental regulation.



Our capabilities:

- Advising on multibillion dollar energy and transportation infrastructure project developments.
- Representing clients before relevant regulatory agencies globally, with an emphasis on safety, national security, and environment.
- Conducting due diligence and leveraging specialist knowledge to secure regulatory approvals for mergers and acquisitions.
- Covering complex rate administrative proceedings in natural gas, electricity, oil, nuclear, renewables, and petrochemicals.
- Investigations, litigation, and defense support.
- Advising on all aspects of environmental and nature conservation law, including waste and soil remediation, major incident response, and water.



Learn more about our practices: Energy Regulatory, Environment and Natural Resources, and Transportation



Hogan Lovells has a keen understanding of market dynamics and industry trends. Their ability to anticipate potential challenges and opportunities has been invaluable."

Chambers & Partners USA Guide 2025





Financial Services

Financial services have been reshaped by changing consumer habits, new technologies, and evolving regulation. These shifting dynamics continue to drive the business environment globally, as clients adapt, innovate, and deliver ground-breaking products from payments and credit models, to FinTech solutions and platforms. We help you capitalize on change achieving ambitious growth and transformation across borders, while mitigating and managing risk. We are a one-stop shop for clients, with marketleading experience that covers the full product lifecycle. We understand the regulatory agenda and drivers and anticipate the future direction of policy. We shape new and evolving regulation in emerging areas like open finance and digital assets. We problem-solve to smooth the path for high-profile, innovative product launches. We provide pragmatic advice to identify and manage transactional risk to close strategic corporate and commercial transactions.



Our capabilities:

- Advising on international law, regulation and scheme/platform rules in credit, banking, payments, marketplaces, digital assets, investment management, and more.
- Supporting product development and distribution for new market entrants and market leaders.
- Establishing lending, banking, payment and investment businesses internationally.
- Developing commercial arrangements and strategic partnerships, outsourcings and cobrand arrangements.
- Preparing businesses for sale and assisting investors and purchasers to understand and mitigate the risk on transactions.
- Advising on complex, first-in-kind matters in FinTech, blockchain and digital assets, including leading the development of emerging regulatory frameworks.
- Helping clients navigate regulatory and customer challenges including through remediation where required.

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Learn more about practice: Financial Services



It's seamless to work with this firm given the wide array of experts it houses. Its global footprint is key for global entities requiring sometimes crossjurisdictional advice."

Chambers & Partners France Guide 2025







International Trade and Investment

The rules of the game are changing. Historic trading and financial relationships between countries and long-standing supply chains are being disrupted. The environment is fastmoving and complex with rapidly evolving tariff policies, new national security-related mandates, and diverse trade requirements across multiple countries. Companies must adapt to the changing rules or face competitive and regulatory risk.

We help clients navigate an uncertain and shifting international business and geopolitical environment. We leverage our unmatched global reach to overcome the most difficult and varied trade issues. We combine a deeper understanding of highly regulated sectors with trade insights, so you can make better decisions. We shape policy to achieve your goals. We track significant legislative developments and help you take advantage of opportunities and mitigate risk.



Our capabilities:

- Advising on all aspects of trade policy, legislation, and investigations, including U.S. tariff policy and retaliation by trading partners.
- Representing clients in high-stakes trade disputes and litigation, including antidumping and subsidy cases.
- Navigating export and import controls, economic sanctions, and anti-bribery rules. Supporting negotiations and disputes under the World Trade Organization (WTO), United States-Mexico-Canada Agreement (USMCA) Trans-Pacific Partnership (TPP), Brexit, and other bilateral, multilateral, and regional agreements.
- Assisting in trade compliance investigations and enforcement matters.
- Handling CFIUS and equivalent national security reviews internationally.



Learn more about our practice: International Trade and Investment



Hogan Lovells has a team at the ready with deep knowledge, skill, and connections to key regulators and policymakers."

Chambers & Partners Global Guide 2025







Life Sciences and Health Care

Innovators in life sciences, health care, and food continually push the frontiers of their sectors, amid growing competitive, political, and regulatory pressure. As technology advances, the lines are blurring between products and digital platforms, drugs and devices, leading to novel and interconnected regulatory questions throughout the product lifecycle.

Our advice is as varied as the challenges you face. We smooth your path to market, drawing on diverse perspectives from the highest level of government and industry, and the cutting-edge of science. We activate our global connections to give you the edge everywhere you operate—supporting

successful regulatory approval and patent applications, and securing business-critical financing, manufacturing, and distribution agreements. We navigate complex and overlapping compliance issues, so you stay on the front foot. We shape the changing regulatory and policy landscape to your advantage. We anticipate what's next to drive your business forward for the long-term—accelerating startups to global success and keeping market leaders at the top of the game.



Our capabilities:

- Support on clinical trials, pre-market review, and regulatory approvals for pharmaceuticals, biotech, medical device, and digital health companies.
- Counselling pharmaceuticals, biotech, medical device, and digital health companies on postmarket compliance, investigations, and enforcement actions.
- Advising on intellectual property protection and infringement issues.
- Advising on commercial contracts including manufacturing, distribution, and sales agreements.
- Serving as strategic advisors on investments, mergers and acquisitions, and IPOs.
- Navigating trade and investment issues, including import/export restrictions and customs.
- Advising on all aspects of regulatory compliance with the FDA, EMA, and equivalent international agencies—from advertising and promotion to manufacturing, regulatory exclusivities, and controlled substances.
- Developing reimbursement strategies for various life sciences players.



Learn more about our practices: Food Law, Health, Medical Device and Technology Regulatory, and Pharmaceuticals and Biotechnology Regulatory



First and foremost is the breadth and depth of the team's actual experience on regulatory matters – it is unmatched by any other firm."

Chambers & Partners USA Guide 2025





Tools and thinking for mastering *change*

Access the latest insights from our changemakers, designed to help you meet uncertainty with agency and leverage regulation for strategic advantage.





Tools and Thinking

AI, Data, and Technology

→ Al Trends Guide

Our 2024-2025 AI Trends Guide shares new and updated trends highlighting some of the key market-moving areas as AI technology continues to proliferate, transforming industries and creating novel legal challenges worldwide. Our Digital Transformation Academy
Our Digital Transformation Academy is
an interactive hub of tools, insights, and
multimedia content to help our clients
stay informed, respond to regulatory
change, and identify opportunities

emerging from digitalization.

Data Chronicles Podcast and Video Series

Our Data Chronicles multimedia series is dedicated to exploring the ever-changing legal and regulatory developments in the world of data, privacy, and cybersecurity, and unravels various regulatory frameworks and legal developments around the globe.

The New Riskonomy investigates some of the most pressing factors when it comes to tech risk, particularly in light of the recent surge in generative AI. Using our new benchmarking methodology, the Riskonomy Radar, business leaders can assess how their organization is performing when it comes to tech risk management.



Click on the blocks to view resources



Tools and Thinking

Geopolitical Risk and National Security

Global Elections & Government Transitions Hub

The Global Elections & Government Transitions Hub keeps you up-to-date on the key elections taking place around the globe and provides insights into what the resulting government transitions mean for your business.

Trump Administration Executive Order (EO) Tracker

Our EO Tracker keeps you informed on the latest executive actions issues by the administration with a live tracker, including direct links to additional executive branch documents and Hogan Lovells' analysis. FDI Outlook 2025:

Navigating National Security Reviews in a Transforming Global Landscape The FDI Outlook 2025 explores key developments that may shape FDI screenings in 2025, driven by geopolitical shifts, technological advancements, and changing regulatory priorities.

Sanctions Navigator

The Sanctions Navigator provides a practical and straightforward overview of the key international sanctions regimes, allowing you to assess key sanctions risks at a glance, evaluate the impact of sanctions on your business, and keep abreast of the latest insights and analysis from our International Trade team.



Click on the blocks to view resources



Tools and Thinking

Resources by Sector and Region

Energy Hub

The Energy Hub is a central resource covering the latest trends and developments, providing global insights into regulatory developments, energy technology, and geopolitical issues shaping the industry.



2025 Doing Business in the United States Guide

The 2025 Guide to Doing Business in the U.S. highlights key issues that may impact market entry and operations for non-U.S. businesses.

Life Sciences & Health Care Horizons

The Life Sciences and Health Care Horizons guide explores the latest global insights from the U.S., Asia-Pacific, Europe, Latin America, and the Middle East on the key issues and emerging trends shaping the future of life sciences and health care.

→ Operational Resilience Hub

The Operational Resilience Hub serves as a central resource covering the latest developments, including the EU Digital Operational Resilience Act (DORA) and UK operational resilience and outsourcing regulations.

Digital Asserts and Blockchain Hub

The DAB Hub is a one-stop shop for all of your questions. Whether it's to find out the latest regulatory developments or learn about new applications of the technology, the DAB Hub has you covered.

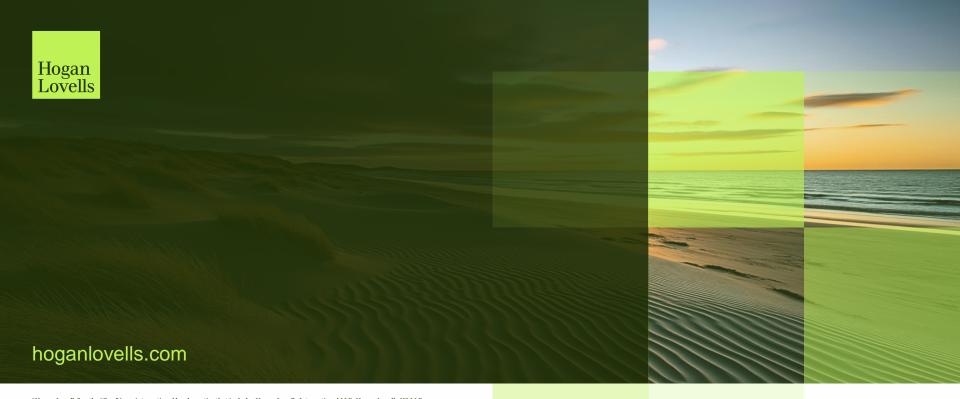
▼ ESG Global Vision

The ESG Global Vision is an interactive global guide for a country-by-country breakdown of the regulations, laws, and voluntary standards that impact ESG-related issues in each jurisdiction.

Our Thinking

Our Thinking is our thought leadership subscription service that brings together our legal, market, and regulatory updates from across our global network to enable clients to navigate change, anticipate what's ahead, and thrive in a dynamic, fast changing world.





"Hogan Lovells" or the "firm" is an international legal practice that includes Hogan Lovells International LLP, Hogan Lovells US LLP and their affiliated businesses.

The word "partner" is used to describe a partner or member of Hogan Lovells International LLP, Hogan Lovells US LLP or any of their affiliated entities or any employee or consultant with equivalent standing. Certain individuals, who are designated as partners, but who are not members of Hogan Lovells International LLP, do not hold qualifications equivalent to members.

For more information about Hogan Lovells, the partners and their qualifications, see www.hoganlovells.com.

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